

# Public Document Pack

**Date of meeting** Wednesday, 15th January, 2020  
**Time** 2.00 pm  
**Venue** Lancaster Buildings - Lancaster Buildings, Newcastle, Staffs  
**Contact** Geoff Durham



**NEWCASTLE  
UNDER LYME**  
**BOROUGH COUNCIL**

Castle House  
Barracks Road  
Newcastle-under-Lyme  
Staffordshire  
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## Cabinet

### SUPPLEMENTARY AGENDA

#### PART 1 – OPEN AGENDA

- 8 UPDATE ON KIDSGROVE SPORTS CENTRE (Pages 3 - 6)
- 10 OUR BOROUGH HEROES 2020 (Pages 7 - 10)

**Members:** Councillors S Tagg (Chair), S. Sweeney (Vice-Chair), M. Holland, T. Johnson, P. Northcott and J Waring

Members of the Council: If you identify any personal training/development requirements from any of the items included in this agenda or through issues raised during the meeting, please bring them to the attention of the Democratic Services Officer at the close of the meeting.

Meeting Quorums :- 16+= 5 Members; 10-15=4 Members; 5-9=3 Members; 5 or less = 2 Members.



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## NEWCASTLE-UNDER-LYME BOROUGH COUNCIL

### EXECUTIVE MANAGEMENT TEAM'S REPORT TO CABINET

15 January 2020

**Report Title:** KIDSGROVE SPORTS CENTRE UPDATE

**Submitted by:** Chief Executive – Martin Hamilton

**Portfolios:** Corporate and Service Improvement, People and Partnerships

**Ward(s) affected:** Kidsgrove & Ravenscliffe

#### **Purpose of the Report**

To update Members on progress regarding the re-opening of Kidsgrove Sports Centre.

#### **Recommendation**

Cabinet are asked to consider the financial, legal and risk implications of the options presented in the report and to:

1. Reaffirm the Council's commitment to sports & swimming provision in Kidsgrove.
2. Agree to re-opening the sports centre as the vehicle for delivery of this commitment.
3. Agree to note the progress made by the Kidsgrove Community Interest Group in the development of the design and business model and note new Board membership.
4. Agree the procurement of Willmott Dixon through the SCAPE national construction framework to establish a 'build out cost', with associated programme of work.
5. Delegate authority be given to the Portfolio Holder for Corporate and Service Improvement, People and Partnerships, along with the Executive Director Commercial Investment and Economic Development to progress the next stages of the scheme in consultation with the Kidsgrove Sports Centre Steering Group. Further Cabinet reports will be presented upon completion of the detailed business case review in Spring 2020.
6. Convene an all-party Cabinet panel at the appropriate time to consider the revised cost estimates and business plan with a view to Cabinet making a recommendation to Council on reopening the existing Kidsgrove Sport Centre.

#### **Reasons**

Reopening the swimming pool in the existing sport centre represents the quickest and lowest cost option for re-providing sports and swimming provision in Kidsgrove. Nonetheless, the costs of reopening the centre will be higher than was anticipated in the original agreement to transfer the sports centre to the CIO in November 2018. In addition, there is now greater clarity on the likely level of ongoing subsidy.

There is therefore a need to reconfirm the affordability of the project and evaluate whether it still offers value for money before completing the transfer from the County Council and entering into a formal funding commitment with the CIO for the delivery of sports provision in Kidsgrove.

## 1 **Background**

- 1.1 In November 2018 Cabinet agreed in principle to accept the transfer of Kidsgrove Sports Centre from the County Council together with a sum of £362,990 in respect of demolition costs and to undertake a “back to back” transfer of the Sports Centre and associated ongoing risks to the Kidsgrove Sports Centre Community Group (CIO) on like terms. Cabinet further resolved that a meeting be arranged between the Borough Council, the CIO and officers of the County Council to move the transfer forward and put in place plans for the refurbishment of the facility at the earliest opportunity. Authority was delegated to the Leader of the Council, in consultation with the Council’s Executive Management Team, to take such decisions as were necessary to progress this matter.
- 1.2 Regular meetings have taken place between Council officers and the CIO since cabinet’s last update, which have resulted in a joint decision to undertake a full business case assessment of the re-opening plans including the total refurbishment costs of the building in a single phase and the anticipated income and expenditure for the full operation of the Centre.
- 1.3 As previously reported and agreed there is a need to reconfirm the affordability of the project and evaluate whether it still offers value for money before completing the transfer from the County Council and entering into a formal funding commitment with the CIO.
- 1.4 This report provides an update on work undertaken to date and decisions required at this stage to move the project forward.

## 2 **CIO Update**

- 2.1 The board of trustees has continued to expand to include two new resources who have substantial knowledge of planning, setting up and successfully operating single site and larger scale leisure trusts. Additionally, a CIMA approved management accountant, who comes with substantial expertise in this area of operation, has been recruited to the effort.
- 2.2 A revised prudent financial model has been compiled using expert knowledge from industry, alongside actual data and calculations from other single site trust operators, which has been shared with the Council and is currently being reviewed.
- 2.3 This new model now includes swimming provision, as well as revenue from soft play / use of additional community space. This model has been devised based on the most recent facility plan, which has removed the small swimming pool from the centre and a new larger changing facility being designed into the scheme.
- 2.4 Life cycle costs have continued to be assessed and assumptions based upon industry standards have suggested that setting aside circa £8k per year for 25 years would be realistic for the capital cost of items that may need replacing before the building reaches the end of its life.
- 2.5 The sporting bodies that the CIO are talking to remain very interested in this project, however are unwilling to finalise any offering until the main funding from the Council is secured to enable the delivery of this project. The positive of this however is that any such grant assistance will actually only seek to reduce the overall cost further, meaning that any calculations of costings are the worst case scenario.

### **3 Council Procurement of a Contractor**

- 3.1 In order to secure a market tested contractor price for the works required and to maintain the agreed programme of a opening of the Centre in Spring 2021, the Council have secured the services of Willmott Dixon, a national construction contractor with suitable and extensive experience in Leisure Centre projects across the Country, through the national construction procurement framework SCAPE.
- 3.2 The SCAPE framework is an OJEU compliant procurement route which allows access to various contractors through its various frameworks depending on size, scale, location and type of construction works. Willmott Dixon are on the National Construction Framework for projects above £2m in value.
- 3.3 Through the SCAPE route Willmott Dixon will make commitments to involve local contractors and businesses in the construction of the new facility, maximise local spend through localised procurement and employment opportunities, make a commitment to generate and support local apprentices and have signed upto the fair life wage and fair payments (payment of sub-contractors within 30 days) agreements. These commitments reflect the aspirations of both the CIO and the Council for the delivery of the Centre.
- 3.4 At Kidsgrove Leisure Centre Cabinet Panel on Monday 13<sup>th</sup> January 2020 the CIO and the Council agreed that the procurement of Willmott Dixon through the SCAPE framework was a sensible and expedient route to securing a contractor price with a view to awarding a construction contract to secure the anticipated opening timescales.

### **4 Next Steps**

- 4.1 It was agreed that a Steering Group meeting would be convened to agree scope of works to be priced, the specification required for the various elements and the local contractors that the CIO would like to be considered in the construction works.
- 4.2 Upon receipt of the outputs of the Steering Group meeting the details of the design, specification will be passed to Willmott Dixon who will provide a target cost build cost estimate, free of charge, which can then be used for business case assessments prior to any formal Council agreement to agree to fund the refurbishment costs.

### **5 Equality Impact Assessment**

- 5.1 It is not anticipated that there will be any negative equality impacts on the wider community as a consequence of the proposed works and the design of the Centre will be fully accessible to all users and will be DDA compliant.

### **6 Financial and Resource Implications**

- 6.1 Upon completion of the construction cost calculations a full business case review, along with anticipated operating costs / income will be undertaken by the Council with a view to assessing the viability of the scheme going forward prior to any formal agreement to proceed with the scheme.

7 **Major Risks**

- 7.1 In the absence of making a decision to develop the leisure offer In Kidsgrove there is a clear reputational risk to the Council in terms of providing no leisure provision or a poor quality provision.

8 **Sustainability and Climate Change Implications**

- 8.1 None.

9 **Key Decision Information**

- 9.1 N/A

1 **Earlier Cabinet/Committee Resolutions**

0

- 10.1 Cabinet November 2018

- 10.2 Cabinet October 2019

1 **List of Appendices**

1

- 11.1 None

1 **Background Papers**

2

- 12.1 None

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## NEWCASTLE-UNDER-LYME BOROUGH COUNCIL

### EXECUTIVE MANAGEMENT TEAM'S REPORT TO CABINET

15 January 2020

**Report Title:** Our Borough Heroes 2020

**Submitted by:** Chief Executive

**Portfolios:** Corporate & Service Improvement, People & Partnerships

**Ward(s) affected:** All

#### **Purpose of the Report**

To seek Cabinet support to establish an "Our Borough Heroes" event to celebrate those people in the Borough to make an exceptional contribution to the community

#### **Recommendation**

Cabinet is recommended to:

- a. Establish an Our Borough Heroes event in partnership with The Sentinel
- b. Seek sponsorship for individual categories from partners and businesses in the Borough
- c. Agree to underwrite any shortfall in sponsorship, up to a maximum of £15,000

#### **Reasons**

A number of local authorities have established programmes to acknowledge and celebrate those people within their area who make an exceptional contribution to their community. This report provides a vehicle for Newcastle under Lyme Borough Council to do likewise.

#### 1. **Background**

- 1.1 Across the Borough a huge number of inspirational individuals make valuable contributions to their communities, and to the lives of vulnerable people. This contribution spans caring, culture, heritage, sport, youth and environmental projects. This community contribution goes largely uncelebrated outside of those directly involved and benefitting, but the opportunity exists, through a partnership with The Sentinel, to provide borough wide recognition of this effort, to celebrate those involved, and to raise aspirations in others.

#### 2. **Issues**

- 2.1 Building on the success of similar ventures elsewhere (eg Staffordshire Moorlands and Stoke on Trent), the Council has been in discussions with The Sentinel to explore the possibility of arranging a Our Borough Heroes programme, culminating in an Awards Event. In order to progress such an event, it is proposed to establish a collaborative effort between Newcastle-under-Lyme Borough Council, The Sentinel and Stoke-on -Trent Live, to deliver "Our Borough Heroes" as a community awards scheme designed to recognise and reward unsung heroes from across the borough. The aim is to shine a light on people who usually receive little or no recognition for their endeavours and to reward community spirit and to raise aspirations in others.

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2.2 If approved by Cabinet, Our Borough Heroes 2020 will be launched in The Sentinel and online at stokeontrentlive.co.uk in February 2020. This will be followed by three months of coverage in the newspaper and online. Each day there will be a nomination article, including photos and interviews with the people nominated. This coverage will be accompanied by logos of sponsor businesses. In May a panel of independent judges will meet to choose a winner and two highly commended entries for each category. The award-winning film maker, Martin Brough, will visit everyone shortlisted, to create an individual short film about them.

2.3 The shortlisted nominees will be invited to an awards event in July. The majority of the guests will be nominees and their families. The guests will also include celebrities, VIPs and representatives of sponsor businesses. Everyone shortlisted will have their moment on the stage, receive prizes and be rewarded for their efforts. Martin Brough's films will give the audience an insight into the life of everyone shortlisted. A short film will be created about the evening, with all of the films shared across social media and on the Stoke-on-Trent Live website.

In order to maximise the collaborative nature of the event, it is proposed to offer sponsorship opportunities for local businesses and partners. Sponsorship opportunities would include:

- 2.4
- **Main sponsor (maximum of two)**
  - **Category sponsor (maximum of nine)**
  - **Video profile sponsor (just one available)**
  - **Drinks reception sponsor (just one available)**
  - **Musical entertainment sponsor (just one available)**
  - **Trophies sponsor (just one available)**

### 3. Proposal

3.1 It is proposed to establish the Our Borough Heroes Awards programme, in partnership with The Sentinel, to celebrate the "unsung heroes" in our community. The awards will be open to all ages, who live and work in the Borough and will seek to celebrate individuals across the following categories:

- BRIGHT YOUNG THING (UNDER-18s) - A youngster who has shown outstanding endeavour, initiative, innovation or ability beyond their years. This category is also open to young carers;
- COMMUNITY GROUP – for groups which have worked tirelessly to improve the quality of life for people in the community;
- GOOD NEIGHBOUR - People who have put themselves out to improve the lives of those around them.
- EDUCATION STAR - open to anyone who works or volunteers in an education environment.
- CHARITY CHAMPION OR VOLUNTEER - This category recognises people who carry out good work in our communities.
- BUSINESS HERO – Supporting young or disadvantaged people into employment and business
- CHILD OF COURAGE - This category will recognise any youngster who has overcome adversity or shown outstanding bravery and maturity beyond their years.
- ADULT CARER - This can be any adult, paid or unpaid, who acts as a carer.
- PEOPLE FIRST - This category is open to those who have put people at the heart of what they do. It is open to individuals or groups.

3.2 The main cost will be the awards event itself, which needs to be of a high quality to reflect the nature of the celebration, and the numbers attending. An overall budget of £15,000 is envisaged, based on the Sentinel's experience of running similar events. It will be necessary for the Council



to underwrite this sum, although it is anticipated that sponsorship of the elements identified above will reduce the actual budget required from the Council.

4. **Reasons for Proposed Solution**

The proposal enables the Council to play a lead role in acknowledging and celebrating those individuals and groups within Newcastle under Lyme which make a major contribution to the community.

5. **Options Considered**

The alternate option is to not host such an awards programme.

6. **Legal and Statutory Implications**

None directly arising from this event

7. **Equality Impact Assessment**

This event provides an opportunity to acknowledge and celebrate individuals and groups which impact positively on equalities across the Borough.

8. **Financial and Resource Implications**

This initiative will cost c.£15,000 to stage. Sponsorship will be sought for key elements of the programme to reduce the overall costs to the Council.

9. **Major Risks**

N/a

10. **Sustainability and Climate Change Implications**

N/A

11. **Key Decision Information**

This is not a Key Decision

12. **Earlier Cabinet/Committee Resolutions**

None

13. **List of Appendices**

None

14. **Background Papers**

None

